



UGANDA FORUM FOR AGRICULTURAL ADVISORY SERVICES (UFAAS)

UFAAS PROGRESS REPORT

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UFAAS SUPPORTED BY



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ACRONYMS

AAS	Agricultural Advisory Services
AEAS	Agricultural Extension and Advisory Services
AFAAS	African Forum for Agricultural Advisory Services
AGRA	Alliance for a Green Revolution in Africa
AT	Appropriate Technology
ATM	Access to Marketing
B2B	Business to Business
CAADP	Comprehensive Africa Agriculture Development Programme
CES	Chief Executive Secretary
CF	Country Fora.
CIKM	Communication, Information and Knowledge Management
DAO	District Agricultural Officer
DLG	District Local Government
DPMO	District Production and Marketing Officer
FA	Farmers Association
FAAP	Framework for African Agricultural Productivity
DFCU	Development Finance Company of Uganda
FID	Farmer Institutions Development
FLP	Farmer Learning Platform
FO	Farmers Organization
ICRAF	International Centre for Research in Agroforestry
ICT	Information and Communication Technology
IFAD	International Fund for Agricultural Development
LG	Local Government
MAAIF	Ministry of Agriculture, Animal Industry and Fisheries
MAK	Makerere University
MOU	Memorandum of Understanding
MP	Member of Parliament
NAADS	National Agricultural Advisory Services
NEPAD	New Partnership for
NSA	Non-State Actors
NSC	National Steering committee
NGO	Non-Governmental Organization
SG2000	Sasakawa Global 2000
SAA	Sasakawa Africa Association
SNC	Sub County NAADS Coordinator
TA	Technical Assistant
TERUDO	Teso Rural Development Organization
UFAAS	Uganda Forum for Agricultural Advisory Services
UNFFE,	Uganda National Farmers Federation
VEDCO	Volunteer Efforts for Development Concerns
ZNC	Zonal NAADS Coordinator

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1.0 INTRODUCTION

Uganda Forum for Agricultural Advisory Services (UFAAS) is a forum that brings together a wide range of actors involved in Agricultural Extension and Advisory Services (AEAS) in Uganda which include the Public, Academia, Private, Civil Society, Farmer Organization, Donor Community and the Media. UFAAS was launched in May 2011 and registered in Uganda as a Country Chapter of the African Forum for Agricultural Advisory Services (AFAAS). AFAAS is the umbrella network organisation for AEAS in Africa. It operates within the framework of the Comprehensive Africa Agriculture Development Programme (CAADP), with a focus to Pillar IV. UFAAS' vision is "Quality AEAS effectively contributing to agricultural development in Uganda". The mission is 'to promote an effective, efficient and innovative AEAS system through advocacy, capacity building, and information sharing and increased professional development among AEAS actors in Uganda".

By the end of 2012, UFAAS milestones were:

- Institutional assessment of actors completed
- Launching of the Forum and institution of representative interim committee by May 2011
- Founding member organizations / institutes from all sectors identified
- Strategic direction determined
- Constitution finalized and the forum registered at the national level
- Logo designed
- Host organization identified (NAADS) identified, concept for the partnership developed and MOU discussions initiated
- Registration of members was in progress, starting with expression of interest

Through AFAAS, UFAAS obtained funding from IFAD for 2 years (2013-2014) to strengthen Country-Level Agricultural Advisory Services. Uganda is one of the five target countries the others being Burkina Faso, Malawi, Mozambique, Sierra Leone. The two broad objectives of this project are to:

- i. Strengthen the capacity of country level advisory service stakeholders in determining own priorities and in improving their advisory service systems. and;
- ii. Facilitate the availability and accessibility of appropriate and up-to-date knowledge on advisory services from a range of sources in Africa and worldwide.

2.0 PLANNED ACTIVITIES FOR 2013

At the beginning of the AFAAS–IFAD project, the Uganda CF planned the following activities for implementation.

Table 1: The approved work plan and budget for 2013

Activities	Q1			Q2			Q3			Q4			Summary Budget(\$)	Implementers / participants
	J	F	M	A	M	J	J	A	S	O	N	D		
I. ESTABLISHING THE COUNTRY FORUM														
1.1. Inception Activities														
a. Inception meeting in Pretoria														AFAAS
1.2. Sensitization of AEAS actors about UFAAS														
a. Regional Sensitization and Mobilization													600	Intern
b. National Sensitization day (During AGM)													7,300	NSC + AAS Actors/
1.3. AAS stakeholder and institutional analysis														
a. Identification and profiling of AEAS actors													5,200	Professional Members
1.4. Proposal development														
a. Meetings to review progress and plan													4,000	NSC
1.5. Validation of the Proposal														
a. Meetings to review UFAAS strategy documents and plan													4000	NSC
b. Workshop to validate already developed strategy documents													2000	NSC + AAS Actors/ members
1.6. Institutional Development														
a. Annual General meeting													4000	NSC + AAS Actors/ members
1.7. Development and Validation of Strategic and operational plan														
a. Development of the operational plan														NSC
b. Typesetting and production of SP copies													704	Service Provider
c. Validation of the strategic and operational plan													1,696	NSC + AAS Actors
1.8. Facilitating the CF processes (FP Support)														
a. Internal Travel and Communication-Mileage													2,250	Focal Person & others
b. External Travel (2 trips)-Air tickets													4,000	Focal Person & others
c. External Travel (2 trips)- DSA-4days													2,000	Focal Person & others
d. External Travel (2 trips)-Visa and internal travel													280	Focal Person & others
e. Professional Fees													7,200	Focal Point Person
f. Other support to Focal Desk													3,030	Materials and Other
II. COMMUNICATION INFORMATION AND KNOWLEDGE MANAGEMENT (CIKM)														
2.3 Development of a CIKM strategy														
a. Development, of a CIKM strategy													2,000	Professionals
2.6.AAS Innovation Development														
a. a. Development of the proposal by a professional task force (5 people)													6,050	Professionals
2.10. AFAAS Extension Week														
a. Participation in the continental Innovation marketplace														Selected AAS actors
TOTAL													54,260	

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3.0 ACHIEVEMENTS FOR 2013

3.1 ESTABLISHING THE COUNTRY FORA

3.1.1 Inception Activities

An inception meeting for the AFAAS-IFAD Project was convened at the Roodevellei Hotel, Pretoria, South Africa, from 11th to 12th March 2013. The meeting was attended by participants drawn from five countries, 2 IFAD representatives and 2 AFAAS board members as observers. Uganda was represented by the Chairperson, Secretary and a representative from the proposed Host Institution (NAADS). It was facilitated by the AFAAS secretariat team and IFAD representatives.

The objectives of the workshop were to:

1. Get a common understanding of the project concept and objectives;
2. Develop the capacity of the facilitators (country teams) for using the guidelines that had been developed for establishment of CF; enhancing the facilitators' understanding of the CAADP and the FAAP principles as well as approaches for integrating topical and monitoring and evaluation into AAS programmes; using the CF establishment guidelines and other project resources;
3. Prepare a work plan and budget including indicators, for each country.

By the end of the workshop, it was agreed that:

- There is need: to understand that different strategies will be used in different member countries plus the drivers in each will have to be identified; build on institutions where the champions come from; and for a mechanism for learning/ sharing all the materials. The mechanism was to be developed by AFAAS.
- Where there was already an institution with a similar agenda, there is no need to establish a parallel forum. The key principle is whether the institution subscribes to the principles of AFAAS.
- The issue of extension should be considered for the sake of those who feel advisory is not inclusive enough.

The way forward for the workshop was agreed as below:

Table 2: Way forward for the AFAAS-IFAD Project Inception Meeting

Activities	Who	Timeframe
1. Completion and submission of the work plan	Country teams	22 nd March 2013
2. Feedback on the work plan	Secretariat	27 th March 2013
3. Signed MOU sent to the Secretariat	Country Teams	15 th April 2013
4. Formal letter from the Host Institution		22 nd March 2013, **15th April 2013 (Mozambique)
5. Template for technical reporting	IFAD	22 nd March 2013
6. Inception Meeting Report		20 th March 2013
7. Tailoring the indicators to country specific	Country Teams	29 th March 2013

3.1.2 Institutional Development

The institutional development activities involved strengthening of governance and management committee, identification of a focal person, formalizing with the Host Institution, finance and accounts management, development of relevant UFAAS documents and planning and monitoring of activities.

- **Governance and management Committee:** The UFAAS interim executive committee was constituted into the project National Steering committee (NSC), as per requirement of the AFAAS-IFAD project guidelines. The composition of this NSC is shown in Appendix IA. This committee, met on a quarterly basis, to oversee the implementation of UFAAS activities, including those under the AFAAS-IFAD project. For ease of implementation,

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the committee is divided into thematic teams that met more often to discuss thematic issues. In October 2013, UFAAS held an Annual General Meeting (AGM), where a substantive committee was elected (see Appendices IB and II).

- **The Focal Point and Person:** The 1st NSC meeting selected Mrs. Beatrice Luzobe as the Focal person, who has been officially appointed and signed a working agreement. The Focal Person, who is in charge of the Focal Point Desk of UFAAS, is responsible for supporting the management and implementation of the thematic functions activities of the CF, which include:
 - 1) Facilitating the process of institutional formation and strengthening the CF through; inception, sensitization and consultation activities;
 - 2) Coordinate the networking and professional development, capacity development, professionalization, and advocacy and lobbying activities of the forum at national and regional levels;
 - 3) Facilitating the planning, monitoring and evaluation of grant activities at the country level;
 - 4) Providing administrative and management support to the National Steering Committee;
 - 5) Ensuring that the management of the grants received comply with the agreed operational guidelines and timelines;
 - 6) Coordinating all activities assigned to the professional members and consultants
 - 7) Doing any other assignment as prescribed by the Chairperson, on behalf of UFAAS.
- **The Host Institution:** The issue of the Host Institution has not yet been finalized due to factors beyond UFAAS's control. By the beginning of the year, UFAAS had selected the National Agricultural Advisory Services (NAADS) as the most suited HI and arrangements to sign an MOU were well advanced. However, due to uncertainties arising from impending restructuring of NAADS, it was felt that operationalization of the MOU should be put on hold until the situation is more clear. Efforts to select any other potential HI did not yield positive results because the AFAAS assessment found the other organizations lacking in some critical eligibility criteria.
- **Finance and Accounts Management:** During the 1st National Steering Committee, members suggested that UFAAS opens a bank account for the safe custody of its funds. Two **accounts** (Dollar and Uganda Shillings) were opened in the DFCU Bank in the names of Uganda Forum for Agricultural Advisory Services (UFAAS). For this year (2013), it is mainly member contributions that are kept on these two accounts, since the IFAD funds were accessed directly from AFAAS.

For proper financial management and accountability, a **financial policy** has been drafted by the technical task team for institutional development and is currently being reviewed by the members of the NSC.

- **Development of strategy documents**
 - **Strategic plan:** The strategic plan was finalized and a brief **profile** extracted and presented in a form of a brochure that is used in the sensitization and information sharing activities. 3000 copies have so far been printed this year. Within the Strategic plan, the activities of component 1 of the IFAD-AFAAS project (i.e. strengthening of the Country Fora), are well catered for. However, the other activities of component 2 (Communication, Information and Knowledge Management- CIKM) are yet to be streamlined into the plan.
 - **Operational Plan:** The operational plan was drafted by the selected task team and is currently being reviewed by the members of the National Steering Committee (NSC). After completion, the operational and strategic plans will be combined into a single document for dissemination among members.
 - **The Constitution:** The constitution was also developed last year and used during the process of registration

Note: The strategic plan and constitution were validated during the Annual General Meeting in October and they have been posted on the UFAAS website: [www. www.ufaas-ugandacf.org/publications](http://www.ufaas-ugandacf.org/publications).

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3.1.3 Mobilization, Sensitization and Profiling of Members

The activities of profiling of AEAS actors, mobilization and sensitization about UFAAS were conducted concurrently, during the different activities implemented throughout the year. Every opportunity was taken to reach potential members through one on one meetings or email and telephone communications, workshops, exhibitions and the national conference. The one on one meetings or email and telephone communications were continuous activities which complemented the other activities specifically organized for that purpose. Whatever the methodology, registration of potential members that uploads into an online database, has been ongoing.

- **Registration of members:** Forms for expression of interest (by both individuals and organizations) for UFAAS membership was designed and through this, more than 100 AEAS actors were registered. These forms are currently being instituted online at www.ufaas-ugandacf.org. An **online database** (on the above website) was also developed to upload the information posted into the online forms.
- **Exhibition of the Country Forum:** In partnership with AFAAS, UFAAS was exhibited at the National Agricultural show that was held in Jinja from 8th -13th July 2013. During this 7-days event, over 300 AAS actors, farmers and other stake holders visited the AFAAS/UFAAS stall and were sensitised about the mandate and role of AFAAS and UFAAS. The AFAAS virtual platform was also exhibited to create awareness about its presence and use. Furthermore, there was active registration and profiling of actors interested to become members of UFAAS. The AFAAS/UFAAS team also visited other stalls to further share information and benchmark with others.
- **The Regional Meetings:** UFAAS undertook the process of mobilizing, sensitizing and profiling national actors through regional meetings. The regions visited were: Eastern (Soroti), Western (Mbarara), Northern (Lira) and Central (Kampala). Within the regions specific locations (districts) with potential champions were identified. During these meetings members were sensitized on: the place of agriculture in Uganda; role of extension in Agricultural Development; NEPAD, CAADP, AFAAS, UFAAS connection; and UFAAS mandate (rationale, vision, mission, objectives, thematic areas, current status, membership)

A total of 90 organizations and 90 AEAS actors were reached during the office to office visits and workshops respectively, in the various regions/districts that participated.

Table 3: Summary of the institutions and individuals reached and profiled

Sector	Individuals	Organizations
1. Academia	7	8
2. Development Partners	-	4
3. Farmers Organization	11	12
4. Media	6	10
5. NGO	16	28
6. Private	11	16
7. Public	39	19
	90	90

- **National Stakeholders Conference:** In line with its vision and mission UFAAS, organized the 1st National Agricultural extension and advisory services stakeholder's conference on 23-24 October 2013 at Hotel Africana, Kampala. This event brought together 171 (35 women) AEAS actors from all over Uganda, and from all sectors namely; public (policy makers, research and extension) academia, professional associations, nongovernmental organizations, private sector, farmer organizations and farmers representatives, commodity associations, media and the development partners. UFAAS also conducted the 1st General Assembly, as mandated by the constitution to strengthen its governance and institutional structures.

The theme of the conference was "Towards an effective, efficient and innovative Agricultural Extension and Advisory Services (AEAS) system in Uganda" while the sub-themes were: Institutional Strengthening of UFAAS;

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Networking and Information Sharing; Capacity Development; Professionalizing and standardizing the AEAS members; Advocacy and Lobbying. The purpose of the conference was to bring together a broad range of actors to deliberate on pertinent issues concerning the Agricultural Extension and Advisory Services (AEAS) system in Uganda.

By the end of the conference, the following had been achieved

1. A database of AEAS actors from different sectors was established
2. The strategic plan validated by the AEAS actors and stakeholders
3. An inventory of information/knowledge needs and preferred channels for interaction and exchange compiled
4. Several agricultural innovative and appropriate approaches exhibited and validated
5. A stakeholders' feedback on the proposed national agricultural extension policy direction obtained
6. The constitution endorsed by the UFAAS paid up members
7. A substantive executive committee for UFAAS elected

Note: The full report of the conference is still being reviewed and will be posted on the UFAAS website: www.ufaas-ugandacf.org.

- **Information/knowledge capacity development needs and preferred channels for interaction and exchange**

During the conference participants provided feedback through a tool that was developed to capture the above data. This aimed at improving efficiency and effectiveness of communications between the AEAS stakeholders on the one hand and UFAAS on the other. Analysis of the returned completed tools revealed the following:

a) The first three priority **capacity development needs** as:

- i. *Use of ICTs in AEAS;*
- ii. *Knowledge and skills in emerging and innovative financial service delivery and other embedded services in the agricultural value chain; and*
- iii. *Exploring new knowledge, skills and infrastructure needs of advisory and extension services along agricultural value chain and their capacity enhancement.*

b) **Specific capacity gaps**

- i. **Extension worker:**
 - Low competence and inadequate skills/working knowledge as a result of limited opportunities for furthering education
 - Little exposure to new innovations and technologies singled out as another glaring aspect.
 - Also mentioned was the low ratio of extension workers to farmers that renders extension weak through limited interaction.
- ii. **Policy makers – Parliamentarians**
 - Limited knowledge on extension systems and agriculture in general both locally and globally poses a bottleneck to policy makers.
 - Roles and objectives of AFAAS and UFAAS especially in regard to increasing agricultural production, productivity and profitability.
- iii. **Managers of Extension**
 - Low staffing, inadequate skills and knowledge in AEAS; Poor facilitation (transport and ICT), and lagging behind policy shifts.

c) **Preferred Channels of communication**

The most **preferred channels of communication** were: e-mail (56%), mobile phones (17%), Radio (3%), Letters (3%) and others (21%), eg TV, Newspapers, publications, workshops, etc

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3.2 COMMUNICATION, INFORMATION AND KNOWLEDGE MANAGEMENT (CIKM)

3.2.1 CIKM workshop

The Focal Person and one selected member of the NSC (Anke Weisheit) attended a 4-days workshop organized by AFAAS on the implementation of Component 2 of the AFAAS-IFAD Project. The workshop was held at Dolphine Suites, Bugolobi, Kampala, from 17th -20th June 2013. The general purpose of the workshop was to initiate the implementation of Component 2 of the Project. Specifically the workshop initiated the following:

1. Reviewing the institutional development of the Country Fora within the context of CIKM;
2. Training on the use of the AFAAS website and how it can be rolled out and used in the CF of the project countries;
3. Training on the use of the virtual social networking platform and how it can be rolled out and used in the CF of the project countries;
4. Validating the CIKM needs assessment tools and developing a CIKM needs assessment work plan;
5. Developing criteria, tools and a work plan for identification of innovative AAS approaches.

The general way forward for UFAAS was as follows:

- Acquiring a web domain for UFAAS and linking the home page to AFAAS website and network platform
- Identification and preparation of at least 2 innovative approaches for Exhibition at the AFAAS week
- Develop TORs for activities in liaison with the CIKM Technical Advisor (to be recruited soon).
- Submit Quarterly Reports
- Review targets to see how to facilitate the CIKM facilitators

3.2.2 Website development and virtual platform roll-out

Note: UFAAS is one of the fora that received training on the use of virtual platform last year.

As a follow-up on what was agreed concerning the use of the AFAAS website and how the network platform can be rolled out (section 2.2.1), the following were done:

- Development of a UFAAS website (www.ufaas-ugandacf.org), which is aiding the online registration of members (mentioned in section 2.1.3) and was also very instrumental in the online registration of participants for the conference.
- The UFAAS website home page is linked directly the UFAAS webpage (www.afaas-africa.org/country-fora/uganda) and network platform www.networking.afaas-africa.org/ufaas

3.2.3 Support National AAS innovations

The support to national AAS innovations included a series of activities namely: the inventory, exhibitions at the continental and national levels and assessment.

- **Inventory of innovative AEAS:** The Uganda Forum for Agricultural Advisory Services (UFAAS), together with the National Agricultural Advisory Services (NAADS) organized a workshop to profile the innovative and appropriate approaches used by different organizations to extend knowledge to the farmers. The workshop was attended by 60 participants from the sectors of public, academia, private, NGOs, Farmers Organizations (FOs) and the media. 42 (70%) of the participants were from the public sector, mainly NAADS and the District Local governments. 14 innovations were presented by the different organizations.

The theme workshop was “Innovating for effective and efficient agricultural extension service delivery” The sub themes along which the workshop was based were: farmer problem identification/needs assessment, farmer

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mobilization and targeting of special interest groups, farmer learning, agribusiness and market linkage, linkages of farmers to support services, Monitoring and evaluation. The overall objective of the workshop was to identify and document innovative and appropriate approaches of delivery of advisory services in Uganda while the specific objectives were:

1. To bring together Agricultural Extension and Advisory Services (AEAS) practitioners to share lessons and experiences on innovative and appropriate approaches
 2. To profile and create a database of innovative and appropriate approaches of delivery of advisory services in Uganda.
 3. To identify the best-fit approaches for implementation by the AAES practitioners
- **Continental innovation marketplace:** UFAAS fully participated and was exhibited in the AFAAS week that took place in Gaborone (Botswana) from 5th -9th August 2013. Four (4) innovative approaches of the member institutions were also exhibited. These were:
 - The Farmer Learning Platforms (FLPs) by Sasakawa Africa Association (SAA)
 - The Farmer Institution Development (FID), Business to Business (B2B) Model and Access to Market (ATM) Model by ExcelHort Consult
 - **Exhibition of the innovations:** A total of six (6) innovative approaches were exhibited during the 1st national Conference. The promoters of the approaches included ICRAF (Farmer Trainer), Sasakawa 2000 (Farmer Learning Platform), Excel Hort Consult (FID, B2B and ATM), UNADA (Extension through inputs) and VEDCO (Community Based Farmer to Farmer). A quick assessment by the conference participants, revealed that the majority of the approaches fulfilled only a few of the assessment criteria. The most commonly met criteria were:
 - Empowering farmers/value chain actors to participate meaningfully in setting priorities and work programs;
 - Allowing delivery of services by many actors;
 - Basing on external and internal evidence of knowledge, success and sustainability in terms of livelihoods and economic considerations;
 - Taking into consideration indigenous knowledge systems.

A more intensive assessment was carried out after the conference and the report is being finalized. Table 4 summarizes the progress of the activities under the support to the national innovative approaches.

Table 4: Summary of the progress on the support to national innovations

Sub Activity	Progress	Period
1. Inventory	<ul style="list-style-type: none"> This was done in partnership with NAADS. 14 were identified and participated and 3 more were added 	April 2013
2. Exhibition	<ul style="list-style-type: none"> 4 exhibited during the AFAAS week in Botswana 7 participated in the UFAAS Conference in Kampala 	August and October 2013
3. Tool development	<ul style="list-style-type: none"> Focal Persons of the participating countries participated including Uganda 	June
4. Pre-assessment	<ul style="list-style-type: none"> Pre-assessment of the identified innovations for the major assessment- 13 were selected for the next level 	October 2013
5. Participatory Assessment	<ul style="list-style-type: none"> The promoters were involved as much as possible, both online and through physical discussions depending on their locations 	October-November 2013
6. Reporting	<ul style="list-style-type: none"> Compile the final report of all the identified, exhibited and assessed innovations. 	December 2013
7. Publication and dissemination	<ul style="list-style-type: none"> Publish the innovations at national levels 	2014
8. Scaling up	<ul style="list-style-type: none"> Continue working with selected promoters to upscale the innovations at national and continental levels, through dissemination and writing joint proposals. 	2014

3.2.4 Partnering with the media

UFAAS has linked with both the Print and Electronic Media as follows shown in Table 5

Table 5: Media House / institutions involved in various activities

Engagement	Media House / institutions involved	Month in 2013	Number involved
1. Articles Profiling UFAAS	Industrial Review Magazine and UNFFE Agricultural Show magazine	May	2
2. Article on the extension policy direction in Uganda	New Vision Paper	April	1
3. Coverage of the Dialogue	New Vision and Bukedde Newspapers	April	2
4. Press Conference (prior to the AEAS Conference)	Print: New Vision, Monitor, Radio: Bukedde; CBS, Radio 1, Capital, TV: UTV, WBS,	October	16
5. Coverage of the AEAS conference	Print: New Vision, Daily Monitor, Farmers' Media, Fox Business Magazine Radio (FM): Bukedde; CBS, Radio 1, Capital, Pearl, CBS, Bambu, Star, DIGIDA, Buddu, Impact, UBC, KFM, Top Radio, Radio Bilal Mboona, Family, Namirembe, NBS, Ssuubi and FM. TV: UTV, WBS, Channel 44, Top and Record	October	38 (4-Print, 20-Radio and 5- TV

3.3 LOBYING AND ADVOCACY

The Advocacy and Lobby component, is designed to achieve this through promotion of recognition and visibility of AAS; support to policy and good practices in AEAS as well as sensitization and engagement with all relevant stakeholders. A number of activities were carried out this year under this component as reported in the sub-sections below.

3.3.1 Dialogue on the new direction of Uganda's Agricultural Extension Policy

A dialogue on the new direction of Uganda's Agricultural Extension Policy was organized by the National Planning Authority (NPA), the African Forum for Agricultural Advisory Services (AFAAS), the Uganda Forum for Agricultural Advisory Services (UFAAS) and Makerere University, Department of Extension and Innovation Studies. The dialogue was held on the 19th April 2013 at the Uganda Bureau of Statistics. The purpose of the dialogue was to initiate a process of critical reflection by stakeholder on agricultural extension reforms and agree on steps and procedures for sustaining this engagement. The objectives were:

1. To have a common understanding of Agricultural Extension and Advisory Services
2. To highlight AEAS reforms taking place at the context of modernizing agriculture in Sub-Saharan Africa
3. To discuss the policy arena in Africa in general and Uganda in particular.
4. To agree on the steps towards the review of the AEAS policies broadly

Over 70 participants drawn from the donor community, civil society, private sector, state house, farmers, academia, media, MAAIF, NAADS, local government attended. 2 articles were produced in relation (one before and one after) and a policy brief being drafted for presentation to the relevant stakeholders.

In order to complete and push forward the policy brief, UFAAS has initiated a study involving a stakeholder consultation process for purposes of contributing to the proposed reform debate (To be funded by WB). The study is aimed at assembling credible evidence to advocate for an agricultural extension and advisory service system that will enable Uganda to proactively prepare for future challenges and opportunities. The study involves a thorough contextual

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analysis aimed at understanding the issues affecting Uganda's agricultural extension system and their root causes; assets and opportunities that can be harnessed in forging a way forward. The process will generate a position paper on a recommended agricultural extension system for Uganda which will be used by UFAAS to lobby and advocate for the needed reforms.

Note: though the study has already been initiated, the process of acquiring funds from World bank is not yet finalized

3.3.2 Engagement with Policy makers and other partners

The executive engaged with the policy makers (specifically the Parliamentary committee on Agriculture, Animal Resources and Fisheries) and other partners to discuss and give view on the agricultural extension and advisory services in Uganda.

- **1st Meeting with Members of Parliament (MPs) and other partners:** The 1st meeting was held in August 2013, in Gaborone, Botswana with 6 MPs who attended the AFAAS week together with other partners from IFAD, NIFAEAS-Nigeria, UFAAS, NAADS, AGRA and Sasakawa Africa Association. The key issue was "how to get inputs to the farmers without distorting and/or burdening the extension" and experiences from other countries were shared as follows: E-Wallet in Nigeria by Prof. Tunji Arokoyo; E-Financing in Kenya by Tom Anyonge –IFAD, and Innovative Financing System by Queish Noordin- AGRA

The way forward in context with the reforms was that UFAAS had to take a lead and others play a supportive role. A concept was to be written that links everything and come up with a stand to present to Government since it was about to take a position, there is need to move faster and challenge the parliamentary committee to first consult the farmers.¹

- **2nd Meeting with Members of Parliament (MPs):** The second meeting was held with 8 members of the parliamentary committee on Agriculture in December 2013. UFAAS presented its input contributing to the ongoing debate on the "Plant Variety Protection Bill No. 2" and "Plant Protection and Health Bill No. 3".
- **Participation in the Technical Round Table Meeting organized by Food Rights Alliance and VEDCO.**
UFAAS researched and presented a paper on the "The contextual analysis of the global and regional application of agricultural extension and advisory systems and its implication for policy advocacy in Uganda" The technical round table meeting discussed critical aspects and challenges regarding provision and access to extension and generate solutions that will inform the reform policy processes. The overall objective of the round table is to provide a platform for key stakeholders in this process (Technical think- tanks, None state Actors, Technical people in the area of Agricultural Extension Planning and Provision and rural transformation) to share and discuss the key issues regarding the proposed Agricultural Extension reforms and provide way forward for further constructive engagement with national level stakeholders in the reform process. The Specific objectives were:
 1. To articulate key issues highlighted in the three technical papers and the briefing paper from the public hearing;
 2. To identify gaps/ areas that require further public consultations and research to inform the process;
 3. To identify opportunities for further constructive engagement in this process; and
 4. To agree on the way forward after the round table.

¹ The study in section 2.3 originated from this meeting

4.0 EXPERIENCES AND LESSONS LEARNT

The project in general contributed greatly to the development of UFAAS and there are a lot of experiences and lessons learnt as the project is being implemented which are shared under each of the sections below. These will help in the implementation of the remaining activities as well as new project in both the non and participating countries.

4.1 ESTABLISHING THE COUNTRY FORA

- The project work was a bit intensive and therefore the focal person required more support from the committee and other technical members, whose contribution beyond their normal roles was not well outlined. This resulted into the focal person to allocate far more time than had been agreed on.
- Engagement of professional members who already understand the programme yield more and better results than using external consultants who were too expensive.
 - **Suggestion:** Re-negotiate with the Focal Person to allocate more time and also facilitate for other committee members to participate more regularly.
- Finalizing the process of identifying and working with a Host Institution was a challenge for UFAAS because of the ongoing policy reforms that affected the identified public institution. Secondly, even if the process had been finalized, the opening of a new account or keeping the funds on the HI's account would not be possible due to a new government financial regulation barring such practices.
 - **Suggestion:** As UFAAS wait for the policy direction to be streamlined within MAAIF, AFAAS/IFAD may have to review the situation as country specific and determine the way forward concerning the issue
- The process of scaling out activities to upcountry locations should be gradual and well planned. So far, not even a 10th of the country has been reached. This is because it is expensive to carry out both the regional and national activities due to high travel costs, and UFAAS had expected to use the national structure of the HI which did not materialize. For example, in the coming year (2014), the costs for holding committee meetings will raise due to the increase of up country executive members.
 - **Suggestion:** More support is required for regional mobilization, sensitization and profiling, during the year 2014, if UFAAS is to have a national impact.
 - **Suggestion:** The committee should also devise other cheaper strategies of reaching out to the up-country actors.
- Both international and national events are very useful avenues for disseminating AEAS messages, publicizing the forum as well as mobilizing members. Since internally organized events are expensive, it is good to identify and take advantage of those organized by other institutions. This also builds and strengthens partnerships.
 - **Suggestion:** UFAAS will need to identify and participate in relevant events in order to mobilize more members and increase its visibility.

4.2 COMMUNICATION, INFORMATION AND KNOWLEDGE MANAGEMENT (CIKM)

- The CIKM component will go a long way in improving and innovating AEAS among the stakeholders in Uganda. However, the component needs more time and support to be finalized because the activities took long to take off mainly due to the delay in the recruitment of the facilitator. It was became difficult to identify and facilitate a multi-skilled person in both agriculture and IT, as stipulated in the TORs. For example a one-time consultant was engaged to support the assessment of the identified innovations.
 - **Suggestion:** Review the TORs and recruit a CIKM Facilitator to support the communication and website/platform activities while the support to innovations is split into one-time assignment to identified technical persons.
- The mobilization of AEAS members to participate on the networking platform has been slower than anticipated, which calls for more patience and mobilization strategies.

- The separate website /domain has been very handy and more flexible for UFAAS to accommodate its desired activity and increasing visibility.
- The participation of UFAAS in the needs assessment activity has been minimal, probably due to the failure to fully understand the tool and what is exactly required from each country forum and the exact output.
 - **Suggestion:** UFAAS needs more orientation to this particular activity.
- The idea of supporting national innovations through the inventory, exhibitions and assessment is a very good idea and was welcome to the organizations that participated. Very good innovations were assessed and profiled, awaiting dissemination. Several organizations are looking forward to moving to the next level of proposal development.
 - **Suggestion:** Since AFAAS is not expected to fund the proposals, all organizations willing to move to the next level (i.e. proposal development) should be allowed to participate.

4.3 LOBYING AND ADVOCACY

- Once fully organized, UFAAS will be a strong force in driving and determining the extension policy in Uganda because of the gap for such a forum for AEAS in Uganda. Currently, there are isolated efforts advocating for a proper extension policy in Uganda which need to be consolidated and UFAAS can ably play this role.
- However, advocacy activities are broad and require a well thought out strategy for resource mobilization and implementation

5.0 UFAAS FINANCIAL REPORT FOR 2013

The financial report includes UFAAS internally mobilized funds from membership and those obtained for implementation of AFAAS-IFAD Project.

A. INTERNAL FUNDS

I. Uganda Shillings Account No. 01063501318146, DFCU Bank

Dates	Source/Payee	Particulars	Credits	Debits	Balance
8-May	IFAD	Account Opening	235,000		235,000
9-May	DFCU	Ledger fee		1,000	234,000
15-May	DFCU	Cheque book		40,000	194,000
29-May	DFCU	Company search		60,000	134,000
30-May	DFCU	Maintenance fee		22,500	111,500
21-Jun	Members	Membership	1,080,000		1,191,500
21-Jun	DFCU	Ledger fee		1,000	1,190,500
30-Jun	DFCU	Maintenance fee		22,500	1,168,000
30-Jul	DFCU	Maintenance fee		25,000	1,143,000
30-Aug	DFCU	Maintenance fee		25,000	1,118,000
30-Sep	DFCU	Maintenance fee		25,000	1,093,000
31-Oct	DFCU	Maintenance fee		25,000	1,068,000
14-Nov	Members	Membership	799,000		1,867,000
14-Nov	DFCU	Ledger fee		1,000	1,866,000
30-Nov	DFCU	Maintenance fee		25,000	1,841,000
12-Dec	Members	Membership	240,000		2,081,000
12-Dec	DFCU	Ledger fee		1,000	2,080,000
	DFCU	Maintenance fee		25,000	2,055,000
		Closing Balance			2,055,000

II. Dollar Account No. 02063501318164, DFCU Bank

Dates	Source/Payee	Particulars	Credits	Debits	Balance
8-May	IFAD	Account Opening	150		150
15-May	DFCU	Cheque book		16	134
30-May	DFCU	Maintenance fee		10	124
30-Jun	DFCU	Maintenance fee		10	114
30-Jul	DFCU	Maintenance fee		10	104
30-Aug	DFCU	Maintenance fee		10	94
30-Sep	DFCU	Maintenance fee		10	84
30-Nov	DFCU	Maintenance fee		10	74
14-Dec	Members	Membership	500		574
28-Dec	DFCU	Maintenance fee		10	564
		Closing Balance			564

Report compiled by the UFAAS Focal Person (Beatrice Luzobe)

B. EXTERNAL FUNDS FROM AFAS/IFAD

Month	Activity	EST. CF	CIKM	P/M&E	TOTALS
April	Dialogue on AEAS Extension Policy Direction		3,035		3,035
MAY	1st National Steering Committee Meeting	1,370			1,370
June	Facilitating the Focal Desk (April-May)	1,735			1,735
June	2nd National Steering Committee Meeting	1,320			1,320
June	Exhibition at Jinja National Agricultural Show	2,357			2,357
July	Website and Database designing		615		615
August	Facilitating the Focal Desk (June-July)	745			745
August	3rd National Steering Committee Meeting	1,061			1,061
September	Regional Mobilization, sensitization and profiling Actors	6,843			6,843
September	Facilitating the Focal Desk (June-July)	1,600			1,600
October	Facilitating the Focal Desk (Aug-Sept)	1,600			1,600
October	National AEAS Conference- Operational Costs	25,310			25,310
November	National AEAS Conference - Hotel Bill	10,762			10,762
December	Facilitating the Focal Desk (Oct-Dec)	2,400			2,400
	TOTAL	57,103	3,650	-	60,753
	Allocated / Approved	48,260	8000	0	56,260
	Balance	(8,843)	4,350	-	(4,493)

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6.0 SUMMARY OF UFAAS PLAN FOR 2014

6.1 PLANNED ACTIVITIES, TARGETS AND TIMEFRAME

	Activity	Approach / Targets	Time frame (in 2014)
A. COUNTRY FORUM ESTABLISHMENT			
I. CF AEAS actors mobilization, sensitization and profiling	1. Continue with the regional sensitization, mobilization and profiling of AEAS actors	<ul style="list-style-type: none"> 10 regional workshops/ meetings 	-Mar-June
	2. Continue registration of members	<ul style="list-style-type: none"> Online registration 	-Continuous
	3. Conduct an Annual General Meeting	<ul style="list-style-type: none"> 1 workshop 	-October
II. CF organizational /Institutional development	4. Complete all documentation <ul style="list-style-type: none"> a. Development of operational plan b. Development of financial policy c. Compile the Strategic plan together with the operational plan 	<ul style="list-style-type: none"> 1 NSC meeting 2 Thematic meetings 	-Jan-March
	5. Resource mobilization through: <ul style="list-style-type: none"> a. Mobilization of payments by Members b. Proposal development and marketing (at least one per thematic area) 	<ul style="list-style-type: none"> Email and phone communications 10 Thematic meetings 	-Continuous
	6. Capacity building of members in various emerging issues	<ul style="list-style-type: none"> Online Workshop 	
VI. Lobbying and Advocacy	7. Design a comprehensive advocacy and lobby strategy for AEAS	<ul style="list-style-type: none"> Thematic meetings 	March-April
	8. Finalise the study towards a framework for developing an appropriate agricultural extension system for Uganda	<ul style="list-style-type: none"> 	Jan-Feb
III. Managing and Facilitating the Focal Point	9. Re-visiting the Host Institution issue and follow-up on the proposed partnership with NAADS	<ul style="list-style-type: none"> Meetings 	-Feb- March
	10. Strengthen relationship with the MAAIF through regular visits and engagements	<ul style="list-style-type: none"> Quarterly Meetings 	
	11. Support the Focal point desk	<ul style="list-style-type: none"> Monthly facilitation Travel and communication Other support 	-Continuous
B. CIKM			
IV. Website and platform roll-out and management	1. Complete the process of recruiting the identified CIKM facilitator-	<ul style="list-style-type: none"> Contract/ TORs 	-January
	2. Management of the UFAAS Website	<ul style="list-style-type: none"> Regular posts and updates 	-Continuous
	3. Activation of the UFAAS webpage and group at AFAAS website and network platform respectively	<ul style="list-style-type: none"> Constant email reminders Regular posts and updates 	-Continuous

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		<ul style="list-style-type: none"> • Topical discussions 	
V. Supporting National Innovations	4. Identify and engage a technical person for one time activities	<ul style="list-style-type: none"> • Advert, Contract/ TORs 	-Feb-Mar
	5. Document and disseminate information on the national innovative approaches	<ul style="list-style-type: none"> • Publish a booklet 	-March
	6. Scaling up of selected innovative approaches, together with the promoters through proposal development	<ul style="list-style-type: none"> • Engaging a professional person • Meetings with the innovators 	April-May
VII. CIKM Needs Assessment **	7.	<ul style="list-style-type: none"> • 	
VIII. Development of CIKM Strategy **	8.	<ul style="list-style-type: none"> • 	
IX. Build a sustainable relationship with the media	9. Inventory of media houses engaged in AEAS,	<ul style="list-style-type: none"> • Workshop 	April
	10. Sensitisation of media and campaign for quality information to farmers	<ul style="list-style-type: none"> • Workshop • Talk shows and articles 	April Continuous
C. MONITORING AND EVALUATION			
X. Planning, monitoring, Evaluation and Reporting	11. Conducting Meetings a. Quarterly NSC meetings, b. Thematic meetings c. Other meetings	<ul style="list-style-type: none"> • 4 NSC meetings • 10 thematic meeting • 5 other meetings 	-Jan, Apr, Jul, Oct -As required -As required
	12. Reporting through individual activity, quarterly and annual reports	<ul style="list-style-type: none"> • 2 quarterly report • 1 Semester report • 1 Annual report 	- Apr, Oct -Jul -Dec

****** These activities are not very clear at the country Chapter level

6.2 PROPOSED BUDGET FOR UFAAS -IFAD AND OTHER PARTNERSHIPS -2014

Budget Line/Required Resources	No.	Unit Cost	Total - 2014	EXPECTED SOURCE		
				IFAD	WB	NEED TO FUNDRAISE
I. ESTABLISHING THE COUNTRY FORUM						
1.1. Country Mobilization, Sensitization & Profiling of actors						
a. Regional Mobilization of AAS actors	1	7,375	7,375			7,375
b. Mobilization of AEAS actors at the National level (teams of 2-3/visit)	1	1,250	1,250			1,250
c. Annual General Meeting (1days)	1	7,292	7,292			7,292
Total for Sensitization			15,917	-	-	15,917
1.2. CF Institutional Development						
a. Development of materials (Plans and Policies)	1	1,708	1,708	1,708		
b. Proposal Development (5 Thematic Concepts- 2 pple each)	1	1,400	1,400	1,400		
c. Capacity Building in immerging issues (2 days workshop)	1	4,833	4,833			4,833
Total for Institutional Development			7,942	3,108	-	4,833
1.3. Lobbying and Advocacy						
a. Development of an Advocacy Strategy	1	2,458	2,458			2,458
b. Studies on pertinent AEAS issues	1	38,700	38,700		38,700	
c. Dialogues on pertinent AEAS issues	1	3,491	3,491			3,491
Total for Lobby and Advocacy			44,649	-	38,700	5,949
1.8. Facilitating the CF processes (Focal Point Support)						
a. Internal Travel and Communication	12	188	2,250	2,250		
b. External Travel (1 trip)	2	2,646	5,292	5,292		
c. Professional Fees- F/Point person	12	800	9,600	9,600		
d. Other Support to the Focal Desk	12	135	1,619	1,619		
Total for facilitating CF process			18,760	18,760	-	-
OVERALL TOTAL- ESTABLISHING CF			87,268	21,869	38,700	26,699
II. CIKM						
2.1 Website and virtual platform roll-out						
a. Website Management	12	604	7,250	7,250		
b. Activation of the virtual platform through training and facilitation of champions	1	1,719	1,719	1,719		
Total for Innovation Development			8,969	8,969	-	-

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UFAAS ANNUAL REPORT (January-December 2013)

Budget Line/Required Resources	No.	Unit Cost	Total - 2014	EXPECTED SOURCE		
				IFAD	WB	NEED TO FUNDRAISE
2.6.AEAS Innovation Support						
a. Documentation and dissemination of innovation (Booklet)	1	3,167	3,167	3,167		
b. Proposal development (Task team-5 professionals)	1	1,660	1,660	1,660		
Total for Innovation Support			4,827	4,827	-	-
2.10. National Extension Activities						
a. Participation in the national agriculture events eg Shows	2	2,917	5,833			
Total Extension week			5,833	-	-	-
2.6.Engaging the media						
a. Inventory of the media houses	1	292	292	292		
b. Sensitization of the Media Representatives	1	3,167	3,167	3,167		
c. Participation at Media house level eg Talk shows, articles, etc	1	3,083	3,083	3,083		
Total for Engaging Media			6,542	6,542	-	-
OVERALL TOTAL- CIKM			26,170	20,337	-	-
III. MONITORING AND EVALUATION						
a. Steering Committee meeting	4	1,869	7,475	7,475		
OVERALL TOTAL- M&E			7,475	7,475	-	-
GRAND TOTAL FOR UFAAS			120,913	49,681	38,700	26,699
				IFAD	WB	NEED TO FUNDRAISE

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APPENDICES

Appendix IA: The UFAAS Interim/ National Steering Committee

Post	Name	Institutional affiliation
Executive Members		
1. Chairperson	Dr. Margaret Najingo Mangheni	School of Agricultural sciences, Makerere University
2. Vice Chairperson	Augustine Mwendya	Uganda National Farmers Federation
3. Secretary General	Beatrice Luzobe	Learn Enterprises Ltd.
4. Treasurer	Dr. Juliet Sentumbwe	Ministry of Agriculture, Animal Industry and Fisheries
5. Publicity/Mobilisation	Alex Ariho	Excel Hort Consult Ltd
6. Committee members (by Sector Representation)		
7. Academia	Assoc. Prof. Anthony Mugisha	School of Veterinary Medicine, Makerere University,
8. Academia	Samuel Galiwango (Co-opted)	Bukalasa Agricultural College, Luwero
9. MAAIF	Daisy Eresu	Ministry of Agriculture, Animal Industry and Fisheries
10. NAADS Secretariat	Dr. Christopher Bukenya (replaced Dr. Joseph Oryokot)	Technical Services Manager, NAADS Secretariat
11. NAADS -Regional	Dr. Charles Aben (LG)	District NAADS Coordinator, Soroti District
12. Farmers organizations	Joseph Baguma	UNFFE (western)
13. NGOs	Dr. Rita Ojok	AT Uganda
14. Private sector	Anke Weisheit (Co-opted)	Excel Hort Consult Ltd
15. Representative Research	Dickson Baguma	National Agricultural Research Organisation
16. Ex-official –AFAAS	Max Olupot	AFAAS Secretariat
17. Advisor	Francis Alacho	Africa innovations Institute
18. Donor	Mr. Pontian Muhwezi	IFAD

Appendix IB: The Substantive UFAAS National Steering Committee elected in October 2013

Post	Name	Institutional affiliation
Executive Members		
1. Chairperson	Dr Margaret Najingo Mangheni	School of Agricultural Sciences, Makerere University
2. Vice Chairperson	Augustine Mwendya	Uganda National Farmers Federation
3. Secretary General	Hilary Semaana	Sasakawa Global 2000
4. Ass. Secretary/ Publicity	Samuel Galiwango	Bukalasa Agricultural College, Luwero
5. Treasurer	Dr Juliet Sentumbwe	Ministry of Agriculture, Animal Industry and Fisheries
6. Focal Person (Ex-Official)	Beatrice Luzobe	Learn Enterprises Ltd.
Committee members (by Sector Representation)		
7. Academia	Assoc. Prof Anthony Mugisha	School of Veterinary Medicine, Makerere University,
8. Public Sector-NAADS	Dr Charles Aben (LG)	Zonal NAADS Coordinator, Nabuin
9. Public Sector-Local Government	Mr Peter Ajungo	Lira District Local Government
10. NGOs	Babirye Grace	Volunteer Efforts For Development Concerns (VEDCO)
11. Private sector	Anke Weisheit	Excel Hort Consult Ltd
12. Farmers organizations	Moses Obenen	Tororo District Farmers Association TODIFA-(UNFFE - Eastern)
13. Advisor	Francis Alacho	Africa innovations Institute

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Changed positions

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New appointees

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APPENDIX II: Participants of the Annual General Meeting-October 2013

Name	Organization	Designation	Phone	Email address
1. Aben Charles	NAADS	ZNC	0775162066	charlesaben@gmail.com
2. Agole David	Kyambogo University	Lecturer	0776555119	agoledavid@yahoo.com
3. Ajungo Peter	Lira DLG	DPMO	0772332590	ajungopeter@yahoo.co.uk
4. Akello Jannet	Farmers' Centre Lira	MD	0772820420	ladyjannetus@yahoo.com
5. Alacho Francis	Afril	Country Manager	0772693806	alacodnc@yahoo.com
6. Anke Weisheit	Excel Hort Consult	Director	0702888096	aweisheit@excelhort.com
7. Babirye Grace	VEDCO	Prog Manager	0772345314	babirye@grace@yahoo.com
8. Bukeera Tonny	Grameen Foundation	Customer Service	0772712250	tbukeera@grameenfoundation.org
9. Egessa Jerry	NAADS Busia	SNC	0782590449	egesajerry@yahoo.com
10. Etyangat Schola	Soroti Dairy	Mgr Production	0704812106	letyangat@yahoo.com
11. Galiwango Samuel	UFAAS	NSC	0776505608	sendisgali@yahoo.co.uk
12. Isingoma Geoffrey	Heifer International	Director Prog	0782249672	isingomag@gmail.com
13. Kabugo Florence	UFAAS	Volunteer	0772488567	fkabugo@gmail.com
14. Kisauzi Titus	NAADS Wakiso	SNC	0775328461	tkisauzi@yahoo.com
15. Kiwemba Stephen	Jinja DLG	DPMO	0706122829	kiwembahq@gmail.com
16. Luzobe Beatrice	UFAAS	Focal person	0776801091	bnluzobe@gmail.com
17. Manafa M	ENEUBA	Chairman	0772375962	
18. Mangheni Najjingo Margaret	Makerere University	Ass. Prof	0772483803	mnmangheni@gmail.com
19. McLeod TL	Farmer Voice Radio	Project Mgr	+270834881045	traceyleighFVR@gmail.com
20. Michaala Esther	AFAAS	Administrator	0702936402	emichaala@afaas-africa.org
21. Mubiru Andrew	Weekly Observer	Journalist	0778912627	mubkiz13@gmail.com
22. Mugala Ziporah	Tororo DLG	DAO	0776916970	
23. Mugisha Anthony	Makerere University	Dean	0772502887	amugisha@vetmed.mak.ac.ug
24. Mugizi Asaph	Mbarara District FA	Farmer rep	0772350787	mbadifa@yahoo.com
25. Mwendya Augustine	UNFFE	CES	0772616926	amwendya@yahoo.co.uk
26. Niwahebwa Nelson	Banyankole Kweterana	General Manager	0772577857	
27. Nyamutale Roselyne	Sasakawa 2000	Country Director	0772635069	rnyamutale@saa-safe.org
28. Obenen Moses	Tororo District FA	Coordinator	0772389773	mozoben@gmail.com
29. Obwakori Abraham	Vision TERUDO	Agric Officer	0757528074	abramobwaks@yahoo.com
30. Okinyal Beatrice	Bukalasa College	Lecturer	0772394904	beatriceokinyal@gmail.com
31. Olupot Max	AFAAS	TA	0782548225	molupot@afaas-africa.org
32. Orum Boniface	Makerere University	Ass. Lecturer	0772681328	orumuria@yahoo.co.uk

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Name	Organization	Designation	Phone	Email address
33. Otai James	Africa Media Agency	Journalist	0773430592	james.otai@yahoo.com
34. Semaana Rugema Hilary	Sasakawa 2000	Coordinator Ext	0772504722	hrugema@yahoo.com
35. Sentumbwe Kasujja Juliet	MAAIF	Asst Comm	0772584598	juliesenty@gmail.com
36. Tibazalika Alice	Ass of Prof Women	Board Member	0772501331	atnakadaama@yahoo.com
37. Traceyleigh Pieraar	Farmer Voice Radio		0826062525	traceyleighFVR@gmail.com
38. Wabwire Ronald	ICRAF	Dissem Facil	0772649012	R.Wabwire@cgiar.org
39. Walugembe E. David	Learn Ent. Ltd	Animal Scientist	0703101036	davideugene11@gmail.com

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